

Louis V. Gerstner, Jr. – Biographical Profile**Education**

Chaminade High School, Mineola NY	1955 - 1959
Dartmouth College – BA Engineering	1959 - 1963
Harvard Business School – MBA	1963 - 1965

Military

U.S. Army National Guard/Specialist 4/Corporal	1965 - 1971
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Career

McKinsey & Co., Final Position Director	1965 - 1978
American Express Company, Final Position President	1978 - 1989
RJR Nabisco, Inc., Chairman and Chief Executive Officer	1989 - 1993
IBM Corporation, Chairman and Chief Executive Officer	1993 - 2003
IBM Corporation, Retired Chairman and Chief Executive Officer	2003 - present
The Carlyle Group, Chairman	2003 - 2008
The Carlyle Group, Senior Advisor	2008 - 2016

Education Affiliations

New American Schools Development Corporation, Vice Chairman	1991 - 1998
Board of Overseers-Annenberg Institute for School Reform-Brown University	1995 - 1998
Joint Council on Economic Education, Trustee/Chairman	1975 - 1987
Harvard Business School Visiting Committee	1983 - 1989
Business Higher Education Forum	1989 - 1992
Next Century Schools, Chairman	1989 - 1993
United Negro College Fund	1987 - 1991
Barbara Bush Foundation for Family Literacy	1989 - 1993
Achieve, Co-chair / Co-founder	1996 - 2002
The Teaching Commission, Founder / Chairman	2003 - 2006
Reinventing American Schools, Inc., Chairman	1995 - 2010
The Broad Center for the Management of School Systems	2008 - 2016
Council on Foreign Relations Independent Task Force on U.S. Education Reform and National Security	2011 - 2012
National Education Summit, Co-Chair	1996
National Education Summit, Co-Chair	1999
National Education Summit, Co-Chair	2001

Government/Presidential Appointments

Member, National Cancer Institute Advisory Board	1988 - 1989
Member, Smithsonian Institution Board of Regents	1996 - 1999
U.S. Dept. of Labor Commission on Workforce Quality and Labor Market Efficiency	1988 - 1989
President's National Security Telecommunications Advisory Committee (NSTAC)	1994 - 1997
Federal Communications Commission Network Reliability Council	1994 - 1996
Advisory Committee for Trade Policy and Negotiation (ACTPN)	1995 - 2002

Other

Fellow, American Academy of Art & Sciences	2000 - Present
Member, National Academy of Engineering	1999 - Present
American Association of the Sovereign Military Order of Malta	1989 - 2003

Public Boards

IBM Corporation	1993 - 2002
• <i>Chairman & CEO April 1993-March 2002</i>	
• <i>Chairman April 1993-December 2002</i>	
Bristol-Myers Squibb Corporation	1989 - 2006
Squibb Company	1986 - 1989
American Express Company	1979 - 1989
AT&T	1989 - 1993
Caterpillar, Inc.	1984 - 1989
The New York Times Co	1986 - 1997
Jewel Companies, Inc.	1980 - 1984
Melville Corporation	1985 - 1989
RJR Nabisco Holding Co.	1989 - 1994
DaimlerChrysler Chairman's Council	2001 - 2005
Sony Corporation Advisory Board	2002 - 2012

Private Boards

The Carlyle Group	2003 - 2016
• <i>Chairman 2003-2008</i>	
• <i>Senior Advisor 2008-2016</i>	
Bessemer Securities Corporation	2001 - 2015
Forstmann Little & Co. Advisory Board	2000 - 2003
Warner Amex Cable Communications, Inc.	1986 - 1989
MTV	1985 - 1989

Major Non-Profit Affiliations

American Museum of Natural History

- Trustee 2003 - Present
- Vice Chairman of the Board of Trustees 2007 - Present
- Chairman of Science Policy Committee 2005 - 2019
- Executive Committee 2005 - Present

Memorial Sloan Kettering Cancer Center

- Boards of Overseers and Managers, *Memorial Sloan Kettering Cancer Center* 1977 - 1989 & 1998 - Present
- Chairman of the Board, *Sloan Kettering Institute for Cancer Research* 2000 - 2012
- Chairman of the Board, Louis V. Gerstner, Jr. Graduate School of Biomedical Sciences 2014 - Present

The Broad Institute of MIT and Harvard

- Director 2010 - Present
- Chairman, Board of Directors 2013 - Present

Columbia University Medical Center

- Chairman, Board of Advisors, Department of Ophthalmology 1998 - 2012
- Member, Board of Advisors, Department of Ophthalmology 2012 - Present

New York Public Library, Trustee

1991 - 1996

New York City Partnership, Partner

1990 - 1992

Lincoln Center for the Performing Arts Board of Directors

1984 - 2002

Council on Foreign Relations, Member of Board

1995 - 2005

America-China Society, Director/Member

1987 - 2000

(merged in 2000 to National Committee on U.S. China Relations)

National Committee on US-China Relations, Director

2004 - 2011

Other Non-Profit Affiliations

CSPP – Center for Security and Social Progress, Inc., Trustee

1997 - 2001

The Trilateral Commission, Member

1995 - 1999

CSIS (Center for Strategic and International Studies), Trustee

1987 - 1990

American Friends of Bilderberg, Inc.

1994 - 1998

America-China Forum, Fellow

1992 - not active

The Business Council, Member

1992 - 2009

The Business Roundtable – Policy Committee

1991 - 1998

Japan Society, Director

1992 - 1997

Business Committee for the Arts, Member

circa 1984

Travel and Tourism Advisory Board of the U.S. Dept. of Commerce, Member

circa 1984

International Golf Association, Director

circa 1984

Council for the United States and Italy, Co-Chair

1985 - 1990

Greenwich Boys Club, Director

1983 - 1991

Grocery Manufacturers of America, Board Member

1989 - 1993

Joint Council for Economic Education

1975 - 1987

- *Trustee – 1975-1987*

- *Chair – 1983-1985*

HONORS & AWARDS

Honorary Knight of the British Empire (KBE) Awarded by Queen Elizabeth II	September 2001
Honorary Doctor of Humane Letters - Dartmouth College	June 2013
Honorary Doctor of Laws:	
• Wake Forest	May 1997
• Brown University	May 1997
• Notre Dame University	May 2001
Honorary Doctor of Engineering - Rensselaer Polytechnic Institute	Nov. 1999
Honorary Doctor of Science:	
• American Museum of Natural History - Richard Gilder Graduate School	October 2014
• Gerstner Graduate School of Biomedical Science - Memorial Sloan Kettering Cancer Center	May 2012
Honorary Doctor of Business Administration – Boston College	May 1994
Executive of the Year Award – Simon School of Business, University of Rochester	May 2013
The Frank Hawkins Kenan Institute of Private Enterprise – Builder Award U.S. Chamber of Commerce	December 2001
The Catalyst Award – Honoring Corporate Initiatives to Promote Women’s Leadership	March 2000
Washington University Award for Excellence in Business, Engineering & Technology	January 1999
Visionary Award from New Visions Public Schools	May 1999
National Alliance of Business Founder's Award	November 1999
The New York Public Library Lions Award – Science, Industry and Business Library	November 1998
The Cleveland E. Dodge Medal for Distinguished Service to Education - Teachers College, Columbia University	April 1995
American Museum of Natural History's Distinguished Service to Science and Education Award	May 1995
Harvard Business School Club of Greater New York - 1995 Business Statesman	June 1995

BOOKS

Reinventing Education: Entrepreneurship in America's Public Schools - pub. Dutton 1994

Co-authors: L.V. Gerstner, Jr.
R.D. Semerad
D. P. Doyle
W.B. Johnston

Who Says Elephants Can't Dance: Inside IBM's Historic Turnaround - pub. Harper Collins 2002

Author: L. V. Gerstner, Jr.

OpEd's

The Culture Ate Our Corporate Reputation

The Wall Street Journal – October 3, 2016

Ask the GOP candidates about Common Core – and U.S. competitiveness: Lou Gerstner (Opinion)

August 20, 2015 – Cleveland Plain Dealer

Private Money Pays Off for Medicine

By Eric Lander, Louis Gerstner Jr.,
The Wall Street Journal – August 11, 2014

Don't Just Cut Government, Reinvent It

Louis Gerstner Jr.
The Wall Street Journal – February 1, 2011

Race to the Top in Education

Harold E. Ford, Jr., Louis V. Gerstner, Jr., Eli Broad
The Wall Street Journal – November 25, 2009

It's Time to Reengineer U.S. Government – Outside Shot

Louis V. Gerstner, Jr.
BusinessWeek – September 29, 2008

How to Avoid the Next Big Crisis – Outside Shot

Louis V. Gerstner, Jr.
BusinessWeek - September 29, 2008

Lessons From 40 Years of Education 'Reform'

Louis V. Gerstner, Jr.
The Wall Street Journal – December 1, 2008

Sputnik Was Nothing: The calls for a crash program to defend our superpower status are even more urgent now
Newsweek International – November 28, 2005

Lou Gerstner on Change

Executive Excellence – June 1, 2005

Commentary: Do the Math: Money Plus Merit Equals Better Teachers; Professionalizing their pay would be the most effective education reform

Los Angeles Times – January 7, 2005

OpEd's

An Education Reform Agenda for the Next Four Years and Beyond

Education Week – January 5, 2005

Math Teacher Pay Doesn't Add Up

The Record – December 14, 2004

The Christian Science Monitor – December 13, 2004

Bad Schools + Shackled Principals+Outsourcing

The Wall Street Journal, October 7, 2004

Find, Support Best Teachers

USA Today – January 23, 2003

The Tests We Know We Need

Press-Telegram – March 15, 2002

The New York Times – March 14, 2002

National Education Talks Languish in Shadow of War

New York Times Abstracts – October 10, 2001

By Jacques Steinberg and Louis V. Gerstner, Jr.

The Problem Isn't the Kids

The New York Times – December 8, 2000

By Louis V. Gerstner, Jr. and Tommy G. Thompson

World –Class Tests

The Washington Post – September 25, 2000

Don't Retreat on School Standards

The New York Times, December 30, 1995

Shake Schools Up from Status Quo

USA Today – August 22, 1995

ARTICLES

Fix This Education

Five leaders in Education: Steven Bill, Margaret Spellings, Dean Kamen, Michele Cahill, Louis V. Gerstner, Jr.)
Bloomberg Businessweek – October 2011

Blinded by Dot-Com Alchemy (guest commentary by Louis V. Gerstner, Jr.)

Business Week – March 2, 2000

Don't dumb down education standards"

USA Today – January 3, 2000

"We Won't Stop Until We Find Our Way Back"

Business Week – May 1, 1995

The Sputnik Factor (commentary)

Education Week – October 26, 1994

"The Chief Financial Officer as Activist"

Harvard Business Review – September/October 1976

Louis V. Gerstner, Jr. and Helen Anderson

"Can Strategic Planning Pay Off"

British Institute of Management (BIM) (McKinsey & Co.) - 1972

Decision-Making: The Chief Executive's Challenge

"The Practice of Business: Can Strategic Planning Pay Off?" – December 1972

Reprint from Business Horizons **

"Spin-Offs – Tool for Corporate Growth"

McKinsey Quarterly – 1971

"Corporate Mitosis: The Whys and Hows of Spin Offs"

Corporate Financing – July/August 1970

"College Recruiting: Why the Good Ones Get Away"

Management Review – American Management Association – March 1966